

**Minutes of the July 15, 2006, Meeting
of the Board of Directors of
Camp Ridgecrest Alumni & Friends, Inc.**

The meeting was called to order at 11:20 a.m. on Saturday, July 15th, 2006, at the Ridgecrest Conference Center by Matthew Brown, Chairman, who presided. Matthew Brown opened the meeting with prayer. Matthew Fowler, Secretary, called roll. Those in attendance were: Jim Berry, Matthew Brown, Dr. Dick Burts, Jacob Driggers, Matthew Fowler, Dan Haughton, Adam Hewitt, Hall Hill, Frank Johnson, Scott Luna, Chris Maslin, Beth Olson, John Perry, Ernie Roberts, Dr. Alan Sanders, Hewlett Sullivan, Ben Talbert, and Adam Underwood. Jackson Norton attended as President and CEO. Matthew Fowler presented the minutes of February 11, 2006, Board of Directors meeting which were approved.

Officer Reports

There was no Chairman's Report.

There was no Vice-Chairman's Report.

Jacob Driggers, Treasurer, presented the Treasurer's Report with the assistance of Jackson Norton. Jacob gave a general financial review indicating that the Alumni Association currently has eight (8) bonds with an estimated value of one hundred forty-six thousand dollars (\$146,000.00). There is approximately seventy thousand dollars (\$70,000.00) in CDs (Certificates of Deposit). Finally, there is approximately twenty-nine thousand (\$29,000.00) in a general checking account. This gives the Association approximately three hundred fifteen thousand (\$315,000.00) cash in hand (gross) earmarked for the Ridgecrest Chapel construction project. Jackson indicated that there are approximately sixty-two thousand (\$62,000.00) in outstanding pledges. Alan Sanders inquired as to what percentage of our pledges are past due. Jackson indicated that approximately fifty percent (50%) of our pledges are past due. Jackson stated that he hoped, at a minimum, we would collect forty percent (40%) of the outstanding pledges. Jackson indicated he and others would make contact with the persons who made these pledges and try to collect. Jackson also stated that a few Alumni members have expressed giving to the Chapel and he would be contacting them in the next few days in an effort to receive final donations. Hal Hill inquired if the three hundred fifteen thousand (\$315,000.00) was the amount after expenses. Jackson indicated that number did not include expenses, and there have been a few expenses that have had to be paid from these funds (approximately twenty thousand (\$20,000.00)). Jackson stated that the Association has two hundred ninety seven thousand eight hundred twenty dollars (\$297,820.00) in cash for the Ridgecrest Chapel. If we receive at a minimum forty percent (40%) of the current accounts receivable (outstanding pledges) our total would come to approximately three hundred twenty-two thousand dollars (\$322,000.00). Jacob presented a year to date balance sheet and income statement to the Board members for

information. Jackson reminded the Board that December has traditionally been our largest month for donations and he expects this trend to continue this year as well.

There was no Secretary's report except to thank Adam Underwood for taking minutes of the February 11, 2006, Board Meeting in Matthew Fowler's absence.

There was no President and CEO's report.

Committee Reports

Adam Hewitt presented the Fundraising Committee Report. Adam reported that Billy Jones, current Sioux Tribal Leader, is still in the process of making telephone calls to each member on the master roster of the Alumni Association. Due to school and Camp responsibilities he has been slower in completing this task than expected but continues to make calls as time allows. Adam indicated that Billy has had good success in soliciting funds for the chapel. The Board discussed the idea of giving Billy a deadline for completing these telephone contacts. Jackson indicated that the Board has set aside one thousand dollars (\$1,000.00) for Billy for doing this project. Jackson stated that Billy has been paid in accordance with the percentage of the list he has completed (i.e. 30% of the list completed – Billy is paid 30% of one thousand dollars). Adam reported that the Association had received a recent gift of thirty thousand dollars (\$30,000.00) for the Ridgecrest Chapel. Adam indicated that a mailer will be sent out in the next few weeks updating Alumni members of the Ridgecrest Chapel fundraising efforts and again providing an opportunity for contributions to the Chapel. The Board thanked Adam for his committee's efforts during the Ridgecrest Chapel fundraising campaign.

Dr. Alan Sanders presented the Chapel Committee Report. Alan reported that the Chapel Committee met this morning (July 15th, 2006) and discussed three main topics. 1. Where does the Association stand in regards to final funds raised for the Ridgecrest Chapel? 2. Discussion, approval and recommendation to the full Board a Grant Agreement between the Association and Lifeway. and 3. Discussion of the building process and development of the construction timeline. Alan Sanders presented to the Board a Grant Agreement between the Association and Lifeway. This Agreement documents the formal transfer of Association funds raised for Ridgecrest Chapel to Lifeway. This transfer is necessary because Lifeway (as owner and operator of Ridgecrest Summer Camps) will be the entity that actually contracts with the construction company for construction of the Ridgecrest Chapel. Jim Berry, Chapel Committee member and Board member, has worked with Lifeway attorneys to finalize this Agreement. Jim indicated he believes this Agreement effectively facilitates the transfer of Association funds to Lifeway to cover the construction costs of the Ridgecrest Chapel. Transferring these funds allows the Association to meet Lifeway's requirement of having one hundred percent of funds "in-hand" before construction can commence. Alan Sanders also stated that the funds being transferred are for the construction costs only. Other monies will be needed as we add audio-visual, lighting and other technologies in the future. Dan Haughton stated in his experience there will always be a need for certain items that were not thought about during the actual construction process. The Board

believed that the “excitement” of the construction process would hopefully encourage of Alumni members to give monies for “extras” for the Ridgecrest Chapel. Monies will always be accepted for upgrades, additional features, additions, etc. Alan indicated that Hal Hill, Chris Maslin, Scott Luna and others have worked diligently in having conversations with construction companies and design companies to explore a cost-efficient and quality design plan for the Ridgecrest Chapel. Hal Hill stated that several early talks with various companies resulted in projected costs that were well above our funding capabilities. As research and conversations continued Honeycutt Contractors, Inc., a local construction company, expressed interest in helping the Association bring the dream of a chapel to reality. Honeycutt is a local North Carolina company that specializes in log cabin type construction. They are familiar with the costs and requirements of construction in the mountains. Alan indicated that our primary contact with the company is very familiar with Ridgecrest and has committed on several occasions about this admiration for the work that goes on at the Camps. He has visited Ridgecrest this summer to better understand our current program and facility and space needs. Through continued conversations they have submitted an initial “tentative” bid of three hundred seventeen thousand dollars (\$317,000.00). This number will of course need to be adjusted depending on final design. This number includes: site preparation work, foundation, sub floor, roofing system, walls, screens, brick fireplace, sixteen foot deck, etc. The building will have a 50x60 footprint (about three thousand square feet). When we receive the final (stamped) plans, those plans will be sent out for a formal bidding process. Lifeway requires three bids before one can be chosen. A tentative timeline could involve a late August early September start date with an anticipated six (6) month construction period. This would allow for the Ridgecrest Chapel to go “on-line” for the start of Summer 2007. Presentation and discussion of the required documents and authorizations will be discussed during New Business.

Frank Johnson presented the Special Events Committee Report. Frank stated that today will be a special day in the life of Camp Ridgecrest because we will be having the Ridgecrest Chapel Groundbreaking Ceremony at 3:00 p.m. Frank is expecting excellent attendance. There will be a short ceremony where we will dedicate and break ground at the construction site. There will be an opportunity for photographs and a chance for everyone to help prepare the site by “breaking ground.” A reception will follow in Spilman Lodge. Frank also reported that the Alumni and Friends cruise is still scheduled for this coming December/January.

Jackson Norton presented the Webmaster’s Report in Robert Suggs’ absence. Jackson reported that he and Robert were working with the gentleman who will be redesigning and maintaining the Alumni website. Ideas for the new design and material to be included on the site are currently being discussed and developed.

There were no other committee reports.

Chris Maslin presented the Camp Ridgecrest Report. Chris indicated that Camp had just finished its third two-week session. The final two-week opening day will be tomorrow (Sunday, July 16, 2006). Chris indicated that Camp was enjoying a great

summer so far. Chris reports this has been a banner year for enrollment. Camper weeks are at its highest number in Camp's history. Camp's enrollment has been trending up for the past few years which is exciting because other camps in the area are not experiencing this same trend. Camp is looking forward to the first year of Starter Camp beginning after the final two-week session. The SALT program has been a success and there appears to be great interest in the program for next summer as well. Camp has been blessed with excellent weather which, of course, helps with programming issues. Chris also indicated that both Camps have been blessed with excellent and dedicated staffs. Chris concluded his Report by expressing his thanks to the Association for all its contributions this past year (landscaping the front gate area, pool table at the staff house, and other gifts). Most importantly he thanked the Board for its continued prayers and commitment to the Camp and its mission of teaching our campers about Christ.

There were no other committee reports.

Old Business

Jackson reminded the Board of the contribution received from the Lee Davis family for the construction of a pavilion on Lake Ridgecrest. Since the money was originally donated, the Association has tried to secure the remaining funds needed to begin construction on the pavilion. Hal Hill stated that Camp Ridgecrest has appropriated the remaining funds necessary to construct the pavilion. Construction should be completed in time for the beginning of Summer 2007.

Hal Hill updated the Board on the idea of replacing the existing cabins at the Camps. Hal and Chris indicated that beginning in fiscal year 2008, Camp hopes to begin replacing two cabins at each camp for the next ten years. Current construction estimates are thirty thousand (\$30,000.00) per cabin. Hal reminded the Board that they are still seeking volunteer groups who are capable and willing to provide monies and/or labor resources to aid in this project. Hal said at present, they are studying the feasibility and need of expanding the current capacity of Camp (currently 200 campers per camp per two week period). Hal stated that Camp will consider expansion models but current facility and infrastructure limitations will need to be studied and considered. Both Chris and Hal stressed that Camp will certainly consider any opportunities that will enable Camp to reach more children.

Hall also presented the Board with the initial ideas of establishing the Camp Ridgecrest/Camp Crestridge model at Camp Glorietta in New Mexico. Lifeway is working diligently in creating a camping model that will allow new campers from the western part of the United States to experience a Christ-centered camping experience. Hal indicated that a very small percentage of the current Ridgecrest/Crestridge camper population comes from that area. The idea is to create a camp in that geographic region to serve that area and not serve as competition to the existing Ridgecrest facilities. The Board expressed its support for this endeavor and looked forward to hearing about its progress in the coming months.

There was no other old business.

New Business

Jackson Norton reminded the Board that at its February 11, 2006, proposed Bylaws amendments were presented to the Board. Due to quorum not being met, Jackson sent a letter electronically to the members of the Board of Directors. Jackson asked those members unable to attend the meeting to “please review the minutes carefully and let me know, via-email or other means of written communications, whether you agree with the motions made in the meeting in whole or in part.” Jackson reported that he received written approval in support of the motions made during the February 11, 2006, meeting including the proposed Bylaws revisions. However, the Board did request that the Executive Committee be re-established and not dissolved as proposed. The draft Bylaws presented to the Board today (July 15, 2006) reflects the amendments authorized by the Board at the February 11, 2006, meeting and includes the provision for an executive committee of the Board of Directors. Dan Houghton made a motion, seconded by Ernie Roberts, to approve the Bylaws as presented. The motion passed unanimously.

Jackson Norton reminded the Board that it must nominate a slate of Alumni members to replace the outgoing Board members. The Board discussed eligibility requirements for serving on the Board. Following a discussion of eligible Alumni members who have expressed interest in serving, a slate was determined. Ben Talbert made a motion, seconded by Ernie Roberts, that the following slate of names: Kenny Byrd, Daniel Elis, Brain NeSmith, Rick and Neely Barnhardt, Jacob Driggers, Matthew Brown, Beth Olson, David and Nancy Corbett be submitted to the general membership of the Alumni Association for approval. The motion passed unanimously.

Adam Hewitt, as discussed during the Fundraising Committee Report, reiterated the discussion of dissolving the Fundraising Committee. Adam Underwood made a motion, seconded by Beth Olson to table discussion related to the dissolution of the Fundraising Committee until the February 2007 Board of Directors meeting. The motion to table passed unanimously.

Alan Sanders, as discussed during the Chapel Committee Report, reminded the Board that authorization must be given to allow certain individuals to execute the Grant Agreement between the Camp Ridgecrest Alumni and Friends Association and Lifeway. Also authorization must be given to allow someone to have the design drawings created and finalized by an appropriately trained and qualified engineer/engineering group. Scott Luna has worked with an engineer over the past several months who is willing to create and certify the necessary documents/designs. The Board discussed the procedural steps in finalizing the necessary design documents and well as the requirements of Grant Agreement. The Board also confirmed that a minimum of three bids will be secured per Lifeway requirements. After this discussion, Matthew Fowler made a motion seconded by Hewlett Sullivan, to A). approve the Grant Agreement between Camp Ridgecrest

Alumni & Friends Association and Lifeway Christian Resources as presented B). authorize Jackson Norton to execute this Grant Agreement, and C). authorize Scott Luna to execute the final design drawings document. The motion passed unanimously.

Discussion for the Betterment of the Association

Frank Johnson reminded the Board that a date should be set for the annual Fall Work Weekend. After discussion, a motion was made by Adam Underwood, seconded by John Perry that the annual Fall Work Weekend be held the weekend October 14-15, 2006. Frank also encouraged everyone to attend the annual Camp Ridgecrest Alumni & Friends General Members meeting at 2:00 pm today (July 15, 2006) as well as the Ridgecrest Chapel Groundbreaking Ceremony at 3:00 pm today (July 15, 2006).

The Board recognized and thanked Dr. Dick Burts for his six (6) years of faithful service to the Board.

Closing Prayer

There being no other issues to discuss, it was moved and seconded that the meeting adjourn. The motion for adjournment passed unanimously. Hal Hill closed the meeting in prayer.