

**Minutes of the July 21, 2007, Meeting
of the Board of Directors of
Camp Ridgecrest Alumni & Friends, Inc.**

The meeting was called to order at 11:20am on Saturday, July 21, 2007, at the Camp Ridgecrest Chapel by Matthew Brown, Chairman, who presided. Following the opening prayer Matthew Fowler, Secretary, called roll. Those in attendance were: Jim Berry, Martha Jo Berry, Bobby Black, Matthew Brown, Phil Brown, David Corbett, Nancy Corbett, Steve Cothran, Matthew Fowler, Dr. Michael Guisti, Frank Johnson, Scott Luna, Beth Olson, Dr. Alan Sanders, Ron Springs, Adam Underwood and Todd Young. Jackson Norton attended as President and CEO. Matthew Fowler presented the minutes of February 10, 2007, Board of Directors meeting which were approved.

Officer Reports

There was no Chairman's Report except to welcome everyone to the Alumni weekend.

There was no Vice-Chairman's Report.

Jackson Norton, presented the Treasurer's Report in Jacob Driggers' absence. Jackson gave a general financial review indicating that the Alumni Association currently has a balance of approximately ten thousand (\$10,000.00) dollars in the bank. Jackson indicated that approximately eight thousand (\$8,000.00) dollars are funds designated for the Ridgecrest Chapel and the remaining balance of approximately two thousand (\$2,000.00) dollars are undesignated funds. Jackson indicated that the main reason for the current fund level is the use of all the designated Ridgecrest Chapel funds for the construction of the Ridgecrest Chapel. Jackson indicated that the Alumni Association has been able to raise approximately four hundred twenty five thousand (\$425,000.00) dollars for the Ridgecrest Chapel. Of that amount, approximately four hundred twenty two thousand (\$422,000.00) dollars has been expended. The remaining three thousand (\$3,000.00) dollars will be used to purchase the necessary audio-visual and sound equipment for the Ridgecrest Chapel. Jackson reminded the Board members that additional contributions are coming in for the chapel. These funds will be used to complete any outstanding Ridgecrest Chapel projects to include the addition of the stone fireplace as originally designed. Jackson also noted that the Alumni Association and Ridgecrest had partnered to fund the construction of the new pavilion on Lake Ridgecrest. The Alumni portion was funded mainly by a donation made by the Lee Davis family. Jackson stated that each year the Alumni Association funds two Ridgecrest scholarships. This year the Alumni Association was able to fund additional scholarships because additional funds were received designated for scholarships. Finally, Jackson represented a draft P & L statement from January 1, 2007, through July 21, 2007, for information. Board members discussed several items on the P & L statement.

There was no Secretary's report except to thank Jim Berry for taking minutes of the February 10, 2007, Board Meeting in Matthew Fowler's absence.

Jackson Norton presented the President and CEO report. Jackson extended thanks to Ron Springs, Chris Maslin, Scott Luna and Jim Berry for their tireless efforts during the construction phase of the Ridgecrest Chapel project. The Board also expressed its thanks. Jackson indicated that he intends to submit a letter of resignation to the Board effective December 31, 2008. Jackson has served as the Alumni Association's President and CEO for almost ten years. Jackson expressed his gratitude for the opportunity to serve in this role these past ten years and will work with the Alumni Association to locate a qualified replacement over the next several months. The Board expressed its gratitude to Jackson for his years of faithful service to Ridgecrest and the Alumni Association.

Committee Reports

There was no Fundraising Committee Report due to Adam Hewitt's absence. The Board acknowledged the passing of Adam's father and extended its sympathies to the Hewitt family.

Dr. Alan Sanders presented the Chapel Committee Report with the assistance of Scott Luna. Alan thanked Scott for his many hours of service these past several months during the design and construction phases of the Ridgecrest Chapel project. Alan deferred to Scott for an overview of the Ridgecrest Chapel. Scott indicated that the Ridgecrest Chapel is a six thousand square foot commercial grade building (3,000 square foot main level with a 3,000 square foot unfinished basement). The Ridgecrest Chapel was constructed by Honeycutt Construction of Marion, North Carolina. The 3,000 square foot main level has a seating capacity of three hundred forty three. The loft area to the rear of the Ridgecrest Chapel will house the audio-visual equipment. Scott indicated that most of the wood found in the Ridgecrest Chapel is eastern white pine. The roof has been constructed in a "post and beam system." This system does not require the use of support posts in the main area of the Chapel and thus creating unobstructed views of the front from all angles and seating areas. The trim has been done in "tongue and groove." The 3,000 square foot unfinished basement will be up fitted in the future to address future programming needs, such as classroom or meeting room space. The logs creating the outside façade, are called "D-shaped" logs. The outside of the Ridgecrest Chapel also has a full wraparound porch. The Board expressed its appreciation to everyone who put so much effort into completing the Ridgecrest Chapel project and extended special appreciation to Scott Luna for his efforts these past several months.

Frank Johnson presented the Special Events Committee Report. Frank indicated that next summer (2008), Ridgecrest will celebrate its 80th summer. Frank indicated that it is now time to start making plans for the Alumni celebration weekend. Frank anticipates that the 80th celebration weekend will be similar to the 75th celebration. The Board discussed options for possible weekends to hold the events and well as the need for registration fees and staff reunion liaison. Further discussion regarding the 80th celebration will take place during New Business. Frank also reported that the Alumni

Association will continue to host the annual fall and spring work weekends this year. Finally, Frank gave a brief overview of the Alumni cruise which took place during this past New Years holiday.

Jackson Norton presented the Webmaster's Report in Robert Suggs' absence. Jackson reported that a great deal of new data is being up loaded onto the Alumni website. The Camp "long pictures" are now online as well as old postcards and even a brochure from the 1930 summer. Pictures showing the Ridgecrest Chapel construction progress are also available on the website. Some of the areas on the website are password protected and Jackson explained the log in process. A full directory of Alumni names and contact information are available as well.

There were no other committee reports.

Ron Springs presented the Camp Ridgecrest Report. Ron indicated that Camp had just finished its third two-week session. The final two-week opening day will be tomorrow (Sunday, July 22, 2007). Ron indicated that Camp was enjoying a great summer so far. Ron reported this has been another banner year for enrollment. Camper weeks are currently two hundred weeks ahead of last year's totals. A sixth Shawnee Tribe cabin has been opened for the first time in several years. Camp is looking forward to the second year of Starter Camp beginning after the final two-week session. While the enrollment is down somewhat from last summer, it is still ahead of the goals set before the first Starter Camp last summer. There are currently approximately sixty enrolled for the Starter Camp this summer. Ron also indicated that both Camps have been blessed with excellent and dedicated staffs. Ron reported that Chris Maslin has resigned as Assistant Director of Ridgecrest Summer Camps and will be taking a job with the Biltmore Company at the end of the summer. Ron was pleased to announce that long-time Ridgecrest camper and staffer Philip Berry has been named Assistant Director of Camp Ridgecrest for Boys. His first day will be August 16, 2007. The Board extended well wishes to Chris Maslin and expressed thanks for his years of dedicated service to Camp. The Board also expressed its excitement of having Philip Berry returning to Ridgecrest in this full-time role.

David and Nancy Corbett reported that Alumni parents have been volunteering on opening days to welcome parents and campers to the Camp. Parents are now required to wait until 11:00am on opening day to enter the Camp gates to register. Alumni parent volunteers have been greeting the parents and campers sharing information, cookies and simply helping with the opening day process. Parents and campers alike have enjoyed the service provided by the volunteer parents. David and Nancy hope other Alumni parents will start participating as well.

There were no other committee reports.

Old Business

There was no old business to discuss.

New Business

Jackson informed the Board that the Ridgecrest Chapel, to date, has cost approximately four hundred seventy thousand (\$470,000.00) dollars. Of that amount approximately four hundred thirty thousand (\$430,000.00) dollars has been provided by the Alumni Association. Camp has contributed approximately forty thousand (\$40,000.00) dollars to the project. After lengthy discussion, the Board expressed a desire to use Alumni monies, as they become available, to fund needs as they arise in an amount equal to that which Camp contributed to the Ridgecrest Chapel project. The Board expressed an interest in meeting with Camp administration to draft a “wish list” of items that the Alumni Association can help fund in the future as funds become available. Jackson and Scott Luna informed the Board that there may be some sales tax refunds available in regards to the construction project. Jackson also reminded the Board that there remain some outstanding pledges for the Chapel project. There were also discussions centered on the possibility of locating funds to construct the stone fireplace at the front of the Ridgecrest Chapel as included in the original design. Jackson indicated that he has spoken with representatives of the Prichard group in an effort to gauge their interest in assisting in providing the funds necessary to construct the fireplace. After lengthy discussion regarding various funding opportunities, responsibilities and scenarios, Matthew Brown formed an Ad Hoc Committee of the Board to be headed by Scott Luna and Jackson Norton. This Ad Hoc committee is charged with working with potential donors in identifying potential funding opportunities for the various unfinished projects related to the Ridgecrest Chapel. Another charge to this Ad Hoc committee will be to communicate with Lifeway in regards to the potential sales tax refund on materials used in the Ridgecrest Chapel project. The Board agreed that this Ad Hoc committee will serve as the most appropriate mechanism to determine what funds can be designated to the Ridgecrest Chapel project and how will those funds be used. The Ad Hoc committee will report to the Board at the February 2008 Board of Directors meeting.

Scott Luna and Matthew Brown addressed the issue of the continued need for the Ridgecrest Chapel Committee. After some discussion the Board agreed that since the Ridgecrest Chapel has been constructed the purpose of the Ridgecrest Chapel Committee has been satisfied. Remaining issues regarding funding for “add-ons” to the Ridgecrest Chapel, such as the fireplace, will be facilitated by the Fundraising Committee. By the Chairman’s directive, the Ridgecrest Chapel Committee is hereby dissolved. The Board expressed its thanks to all those who served on this committee. The Board discussed its desire to collaborate with Camp Administration in developing ideas on how best to use the 3,000 square foot unfinished basement. The Board expressed its desire to assist in funding the up fitting of that space as Association funds become available. A motion was made by Jim Berry and seconded by Scott Luna that any further discussion of the use of the basement space be tabled until the Board gains a better understanding of Camp

administration's desire to use the space and the Alumni Association's funding availability. The motion to table passed unanimously.

David and Nancy Corbett raised the question of how best to bring new members into the Alumni Association. Matthew Brown stated that the Alumni Association is always interested in obtaining new members to further the Association's mission. The Board discussed ideas for providing potential new members with information about the activities of the Alumni Association. By the Chairman's directive, a Membership Committee was created. David and Nancy Corbett and Frank Johnson will initially serve on this committee. Others willing to serve are welcome to join and should contact the Corbetts.

As mentioned in the Special Events Committee Report, Frank reminded the Board that Camp will be celebrating its 80th summer in 2008. Issues such as time/place, fees, security/logistics, and the possible hiring of a coordinator/liaison need to be addressed. The Board agreed that it would be preferable to hold the 80th summer celebration during a weekend when Camp is in session rather than during a session break. The Board acknowledged the logistical challenges but expressed a desire to coordinate the activities with the Camp schedule and to work with Camp administration to address any issues that will arise. After further discussion a motion was made by Adam Underwood and seconded by Matthew Fowler to table discussions regarding the 80th summer celebration until the second Board of Directors meeting to be held later today (July 21, 2007). The motion to table passed unanimously.

Jackson Norton reminded the Board that he intends to submit a letter of resignation to the Board effective December 31, 2008. Jackson reiterated his willingness work with the Alumni Association to locate a qualified replacement over the next several months and to ensure a smooth transition to the next President and CEO. The Board stated it will need to reevaluate the role of the President and CEO. The Board again expressed its gratitude to Jackson for his years of faithful service to Ridgecrest and the Alumni Association.

Jackson Norton reminded the Board that it must nominate a slate of Alumni members to replace the outgoing Board members. The Board discussed eligibility requirements for serving on the Board. Following a discussion of eligible Alumni members who have expressed interest in serving, a slate was determined. Mike Guisti made a motion, seconded by David Corbett, that the following slate of names: Dr. Dick Burts, Matthew Fowler, John Perry, Doug Trotter and Adam Underwood be submitted to the general membership of the Alumni Association for approval. The motion passed unanimously.

Discussion for the Betterment of the Association

Jackson informed the Board that Sinda Snead is celebrating her 30th summer at Camp this summer. Sinda's first summer at Ridgecrest was 1978. A bronze plaque is being made that will commemorate this milestone and will be placed either at the

infirmary or the nurses station. A plaque will also be given to her in recognition or her years of service and dedication to Camp.

Frank reminded the Board that Jackson Norton is celebrating his 20th summer at Camp this summer. Jackson is currently serving as Little Chief supervisor. The Board extended its appreciation to Jackson for his years of service to Camp.

Jackson encouraged everyone to attend the annual Camp Ridgecrest Alumni & Friends General Members meeting at 2:30 pm today (July 21, 2007) as well as the second Board of Directors Meeting to begin immediately following the General Members meetings. Both meetings will be held in the Ridgecrest Chapel.

Closing Prayer

There being no other issues to discuss, it was moved and seconded that the meeting adjourn. The motion for adjournment passed unanimously. Steve Cothran closed the meeting in prayer.